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THE ENTRY AND EXIT OF WORKERS  
AND THE GROWTH OF EMPLOYMENT:  
AN ANALYSIS OF FRENCH  
ESTABLISHMENTS

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**ABSTRACT**

Our empirical analyses distinguish between flows of workers, directly measured, and job creation and destruction, again, directly measured. We use a representative sample of all French establishments for 1987 to 1990. Our most important findings are that (1) annual job creation can be characterized as hiring three persons and separating two for each job created in a given year; (2) annual job destruction can be characterized as hiring one person and separating two for each job destroyed in a given year; (3) two-thirds of all hiring are short term contracts and more than half of all separations are due to the end of these short term contracts; (4) when an establishment is shrinking the adjustment is made by reducing entry (short and long contracts, and transfers) and not changing the separation rates; (5) for the highest skill groups ten percent of months with firm-initiated exits also have new hiring in the same skill group and for the lowest skill groups 25% of the months with firm-initiated separations also have new hiring in that skill group; (6) approximately one-third of all short-term employment contracts are converted to long-term contracts at their termination; (7) most worker flows are procyclical; (8) employment adjustment occurs primarily through changes in the entry rates (often of short-term contract workers) and not through the exit rates (except for quits); and (9) the rate of internal promotion into higher skilled positions is about three times the size of net employment changes inside the job category.

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## 1. Introduction

In this paper we stand at the junction of three diverse strains of the economics literature. One strain considers the macroeconomic consequences of the creation and destruction of jobs on the behavior of aggregate employment and unemployment. The second strain models the employment adjustments of firms as a response to changes in the economic conditions they face and the internal structure of their labor force and costs. The final strain models the creation of firm-specific human capital associated with the selection and training of employees who are optimally matched to the firm. Each of these literatures begins with a detailed model of the behavior of firms when faced with heterogeneous potential employees and/or heterogeneous market conditions. The modeling of this heterogeneity is normally constrained by the absence of detailed data on the firm's actions and the employee's characteristics.

Since the publication of the U.S. gross job creation and destruction statistics calculated by Leonard (1987), Dunne, Roberts and Samuelson (1989), and Davis and Haltiwanger (1990, 1992), several such analyses have appeared for other countries (OECD 1994). More recently, better access to detailed microeconomic data in a variety of countries has allowed researchers to study in greater detail the various statistical and economic relations among job and worker flows. Beginning with an extensive collection of eight U.S. state unemployment system records, which contained individual data on ten to fifteen percent of the state work forces, Anderson and Meyer (1994) computed both job creation/destruction rates and worker total accession and separation rates. (For all definitions in this literature, see the summary in Davis and Haltiwanger 1995.) They find, among many other reported results, that the quarterly total accession rate is three times the size of the job creation rate and that the comparable total separation rate is also three times the job destruction rate (1978 to 1984). Burgess, Lane and Stevens (1994) use similar Maryland administrative data to find that hires plus separations occur at a rate of 24 percent per quarter whereas job reallocations occur at a rate of thirteen percent (in manufacturing) and slightly higher numbers in nonmanufacturing (1985 to 1993). Using Danish administrative data that matches workers to their firms, Albæk and Sørensen (1995) report an average hiring rate of 28 percent, approximately twice the job creation rate, and a separation rate, essentially identical

to the accession rate, and also twice the job destruction rate (manufacturing, 1980 to 1991). Using annual firm-level Dutch data, Hamermesh, Hassink and van Ours (1996) showed that worker turnover (hiring plus separation) is about three times the magnitude of job reallocations, creations plus destructions, (all industries 1988 and 1990). They also reported statistics on (1) simultaneous hiring and terminations within the same year and (2) internal mobility. Finally, Lagarde, Maurin and Torelli (1995) using some of the same French data sources, in their annual versions, that we employ in this study find that total entries and exits of employees are about four times greater than job reallocations (all industries, 1987 to 1992). These latter statistics may not be directly compared to Davis-Haltiwanger style computations because their total entries and exits include activity that occurs entirely within one year.

Although we cannot resolve all of the measurement issues surrounding the differences between job creation/destruction models and accession/separation models, by using a carefully constructed sample of French establishments, for which we can measure monthly hiring, transfers, quits, terminations, seniority at exit, and stocks of employees for five skill groups and two types of employment contracts from 1987 to 1990, we provide direct evidence on the relative importance of each of these flows in the employment adjustments of the establishments. Specifically, we address the extent, cyclical sensitivity, and seasonality of each flow and the relative importance of short and long term employment contracts in the adjustment process. The direct measurement of contract type is a distinct advantage of the French data. We use the type of employment contract--short versus long term--as a proxy for match-specific investments. Hence, in comparison to the earlier studies cited above, we are able (1) to use a sampling frame representative of establishments to construct the analysis files, (2) to use multiple data sources to identify and correct errors; (3) to analyze data at the monthly level; (4) to study movements and stocks for several worker skill levels; (5) to make use of contract type at entry and separation type at exit; and (6) to measure worker seniority at exit. The disadvantages of our analyses include: (1) a relatively short time period, (2) relatively little individual data (no wage information, for example) all of which we aggregated to the monthly establishment level; (3) a limitation to establishments with 50 or more employees.

Excluding within year entry and exit, we show that annual job creation activity can be characterized as hiring three persons and separating two for each job created in a given year. Job destruction can be characterized as hiring one person and separating two for each job destroyed in a given year. If we also include in our measures the within-year entry and exit of workers, the total entry and exit rates approximately double. Establishments with stable annual employment have entry rates (excluding within year activity) that are half the entry rates of growing firms and exit rates that are three-fourths the exit rates of shrinking firms. Two-thirds of all hiring occurs into short term contracts and more than half of all separations are due to the end of these short term contracts. When an establishment is shrinking the adjustment is made by reducing entry (short and long contracts, and transfers) and not by increasing separations. Match-specific investments and search are apparently important components of these flows. For the highest skill groups ten percent of months with firm-initiated exits also have new hiring in the same skill group. For the lowest skill groups 25% of the months with firm-initiated separations also have new hiring in the same skill group. Approximately one-third of all short term employment contracts are converted to long-term contracts at their termination. We find that most worker flows are procyclical (often with a one year lag). We also find that employment adjustment occurs primarily through changes in the entry rates (often of short-term contract workers) and not through the exit rates (except for quits). The rate of internal promotion into higher skilled positions is about three times the size of net employment changes inside the job category.

The next section describes the data sources and our methods for sampling, matching, and verifying the various elements of the flows. Section 3 presents the variable definitions and the statistical models we estimated. Section 4 shows our results and section 5 concludes.

## **2. Data Description**

We use data from four different ongoing surveys conducted by the Institut National de la Statistique et des Etudes Economiques (INSEE, the French national statistical agency). The first of these surveys is the Déclaration Mensuelle de Mouvement de Main-d'Oeuvre (DMMO), which is an administrative record of all worker movements at all establishments with at least 50 employees. Our second source is the Enquête sur la Structure des Emplois (ESE), which is an

annual administrative data base of the occupational structure for all establishments with more than 20 employees. The third source is the Echantillon d'Entreprises (EE), which is a probability sample of the annual financial and employment data for firms with at least 20 employees. The EE data are drawn from two administrative reports: the Bénéfices Industriels et Commerciaux (BIC) and the Enquête Annuelle d'Entreprise (EAE). The final source is the registry of all establishments in France (SIRENE), which shows the birth and death dates of all registered business establishments. We describe below the methods we used for sampling and extracting variables from each of these surveys as well as the matching process we used.

**DMMO:** Although this administrative report was created in the 1970s as a part of the government's monitoring of employee terminations, it was first computerized in 1987 for all of France. Each establishment with at least 50 employees must report for each employment movement: (1) the nature of the transaction:

- (a) Hire-long term contract (contrat à durée indéterminée, CDI)
- (b) Hire-short term contract (contrat à durée déterminée, CDD)
- (c) Trial hire (période d'essai)
- (d) Transfer in (entrée par transfert)
- (e) Transfer out
- (f) Quit (démission)
- (g) Exit for military service (départ au service national)
- (h) Exit for sickness or death
- (i) End of short term contract (fin de CDD)
- (j) End of trial hire (fin de période d'essai)
- (k) Retirement and early retirement (retraite et préretraite)
- (l) Termination for economic reasons (licenciement économique)
- (m) Other terminations, including for cause (autre licenciement);

(2) the skill level of the job involved (two-digit occupational code, CS); and (3) the age and seniority of the employee involved. We created categories of movements by grouping the following transactions into the same category: long term contract hires (a); short term contract

hires (b and c); transfers in (d); transfers out (e); quits (f, g, and h); end of short term contract (i and j); retirements (k); and terminations (l and m). We also grouped skill levels into five categories: engineers, professionals, and managers; supervisors and technicians; clerical workers; skilled blue collar workers; and unskilled blue collar workers. We calculated the average age and seniority for each category of movement. In addition to the transaction reports, each establishment makes a monthly declaration of:

Beginning of the month employment,

End of the month employment,

Total entries within the month,

Total exits within the month.

**ESE:** We used the 1987 to 1991 ESE files aggregated to the enterprise level. Each survey refers to the preceding calendar year; thus, we have information for end of year variables from 1986 to 1990. From these files we extracted: (1) December 31 total employment at the firm; (2) the number of establishments reflected in the ESE aggregations; (3) official number of establishments according to the SIRENE; (4) December 31 employment in each of the five skill groups described in the DMMO using the same CS codes and aggregates.

**EE (BIC/EAE):** The EE, a probability sample of French firms, provides the sampling frame for the present study. Firms (synonymous with enterprises for our purposes) with more than 500 employees were sampled with probability 1; firms with 50 to 499 employees were sampled with probabilities ranging from 1/4 to 1/2 depending upon the industry, smaller firms were sampled with probability 1/30 but are excluded from this study because the DMMO is based on establishments with at least 50 employees (therefore enterprises with at least 50 employees, *a fortiori*). All firms responding to the BIC were at risk exactly one time to be sampled. Hence, the EE is dynamically representative of French enterprises in all sectors except the public sector. From this source we use the weight (non time varying) and average employment during the year for the years 1987 to 1991.

**SIRENE:** The registry includes an event history for all French establishments and their associated enterprises (firms). We used the number of establishments per firm, the establishment

creation date (birth date), the establishment destruction date (death date), the dates of passage above and below the 50 employee threshold, and a record of the transfer of business operations between establishments within and across enterprises. We used the date information to verify the validity of establishment entry and exit within the DMMO; that is, we verified the establishment sample composition with respect to the universe of eligible establishments for each month of the sample. To eliminate holes in our data resulting from passage above and below the 50 employee threshold, we used reported information from noneligible establishments if it was available. We used the transfer information to eliminate false creations and destructions of establishments when the original establishment and the new establishment were, according to the SIRENE, destroyed and created sequentially within the same enterprise at the same location.

***Creation of the matched data file:*** The basic DMMO file contains information for 47,903 establishments (1987-1990) from 31,336 enterprises (private and semi-public) with a total of 152,526 establishment-year observations. The basic ESE file contains information for 106,147 enterprises with 218,755 enterprise-year observations for the 1986-1990 period when we retain only those enterprise-year combinations present for at least two consecutive years. These two files were matched on the basis of the firm identifier (Siren number) with no side constraints. The resulting file contains 44,302 establishments from 28,154 enterprises, for which we therefore have beginning and end of year enterprise employment (source: ESE). From this file we computed the following measures of data availability:

(a) the first and last month of data availability for each establishment in the DMMO.

(b) for each establishment at a given firm, the number of months of DMMO responses and the number of continuously available months.

(c) the first and last year of data availability for the firm in the ESE.

The DMMO-ESE matched file was matched with the EE for all firms in the EE present for at least one year from 1987 to 1991. The resulting file (now a probability sample of firms) contains information for 7,631 firms and 18,278 establishments with 168,437 establishment-month observations.



At this point in the data processing we searched for the best method of creating life histories for the establishments in the DMMO by comparing the implied size of the firm given by each method with the measured sizes from the ESE and EE data. There were two reasons for loss of data due to this control process: (1) we could not do the necessary computer and manual checks for firms with more than 25 establishments, which were, therefore, eliminated at this point; (2) the implied best history of DMMO establishment data was incompatible with the sampled ESE history. The retained history of employment flows within establishments had the best fit with the independently measured annual employment data at the firm level (source: ESE and BIC/EAE). The resulting file contained 5,229 enterprises with 13,177 establishments.

Next, we dealt with the problem of incomplete DMMO information. We eliminated firms and their establishments with any one of the following problems:

(a) the number of monthly establishment records was less than 50% of the number of at risk months; that is, if the establishment was alive for all 48 months, it had to have at least 24 months of data, whereas if it was alive for only 3 months, given the SIRENE information, it had to have data for at least 2.

(b) if an index of excess variability in the changes from year to year in the structure of employment by occupation (source: ESE occupation aggregates shown above) was too large.

(c) if an index of disagreement between the annual firm-level employment obtained from aggregating the monthly DMMO establishments and the directly measured annual employment (sources: ESE and BIC/EAE) was too large.

The resulting file contained 3,022 enterprises with 5,997 establishments. We computed *ex post* weights for the enterprises in this file using the procedure described below.

Finally, we addressed the problem of internal consistency in the monthly DMMO reports. At this point we formalize our decision rule: we consciously chose to favor accuracy in the reported movements over *ex post* representativity of the sample. We dealt with the sample selection problems by constructing *ex post* weights. We retain all establishments that have essentially complete and internally consistent monthly histories. The definition of an essentially complete history is that the establishment had at most one missing month in the middle of the

sequence of months that should have appeared according to the SIRENE establishment information. The definition of internally consistent was that the difference between the reported end of month employment for month  $t$  and the reported beginning of month employment for month  $t+1$  was no greater than three in absolute value for any month. The resulting file contains 1,669 enterprises with 2,009 establishments and 84,720 establishment-month observations.

***Computation of the ex post weight:*** We began with the master BIC file, which includes a record for every enterprise with 20 or more employees in the for-profit private and semi-private sectors. For 1991, we computed a table of the number of enterprises by size of enterprise and 2-digit industry (NAP 40) in this BIC master file. Then, we calculated the same table for our 3,022 and 1,669 enterprise samples, respectively. The *ex post* weight is the inverse of the ratio of the cell count for our sample over the cell count for the BIC master file.

***Imputation of missing data:*** Missing data arise because some of the individual transactions are not reported whereas the included establishments have complete reports of total movements at the establishment-month level. The case of excess individual transactions never occurs. For the establishment-months in which the individual transactions are completely missing, we compute the structure of the movements for the other months in the year and impute the missing month(s) as the product of the reported entries and exits times the average structure of movements in the observed months of the same year. For the establishment-months in which the individual transaction reports are incomplete, we impute the missing transactions as the product of total excess entries and exits (reported total minus the sum of reported transactions) times the structure of the observed transactions in the month. An additional 926 establishment-months were eliminated because this imputation procedure detected noncorrectable anomalies in the reports.

***Computation of promotion data:*** Because our analysis file contains consistent movement and stock histories for each establishment-month and consistent stocks by skill level for each enterprise-year, we are able to compute the number of internal annual promotions at the firm level implied by the structure of movements by skill level. To allow consistency with our procedure for selecting establishments with consistent ESE data, we calculated the promotions

using only three skill levels: engineers, professional and managers; supervisors and technicians; and all others. We calculated the total employment in the retained establishments for each enterprise (source: DMMO). We multiplied this stock by the percentage of total employment that is in each of the three skill groups (source: ESE). For the highest skill group (1), the annual number of promotions was computed as:

$$P_{1,t} = X_{1,t+1} - X_{1,t} - \sum_{m=1}^{12} E_{1,t,m} + \sum_{m=1}^{12} S_{1,t,m}$$

where  $P_{a,t}$  is the number of promotions to skill level  $a$  during year  $t$ ,  $X_{a,t}$  is the stock of skill level  $a$  at the beginning of year  $t$ ,  $E_{a,t,m}$  is the number entries into skill level  $a$  during month  $m$  of year  $t$ , and  $S_{a,t,m}$  is the equivalent variable for exits. If the promotion estimate is negative, promotions are set to zero for this year, skill-level, and firm and a variable labeled remainder,  $R_{a,t}$ , is set to this negative number. For the middle skill group, promotions are computed using the following formula:

$$P_{2,t} = X_{2,t+1} - X_{2,t} - \sum_{m=1}^{12} E_{2,t,m} + \sum_{m=1}^{12} S_{2,t,m} + P_{1,t}$$

Again, if the promotion estimate is negative, it is set to zero and the remainder variable for  $a = 2$  is set equal to the this negative number. Finally, we compute the remainder for the lowest skill group as:

$$R_{3,t} = X_{3,t+1} - X_{3,t} - \sum_{m=1}^{12} E_{3,t,m} + \sum_{m=1}^{12} S_{3,t,m} + P_{2,t}$$

### 3. Statistical Formulas for Job and Worker Flows

For a given establishment ( $j$  subscript omitted below), we define the following job and employment flows. The year to year job creation rate is:

$$C_t = \max\left(0, \left(\frac{2(X_{t+1} - X_t)}{X_{t+1} + X_t}\right)\right)$$

where  $X_t$  is the stock of employees at the beginning of year  $t$  (aggregated over all skill groups). This formula is exactly analagous to the Davis and Haltiwanger definition. We use calendar year

employment accounting to maximize comparability with their statistics. The year-aggregated monthly job creation rate is:

$$C_{t,\bullet} = \sum_{m=1}^{12} \max \left( 0, \left( \frac{2(X_{t,m+1} - X_{t,m})}{X_{t,m+1} + X_{t,m}} \right) \right)$$

where  $X_{t,m}$  is the stock of employees at year  $t$  at the beginning of month  $m$  (aggregated over all skill groups). This measure is not strictly comparable to the Davis and Haltiwanger measure; however, it permits us to look at the within-year job creation activity of all firms. The year-to-year job destruction rate and the year-aggregated monthly job destruction rate are, respectively:

$$D_t = \max \left( 0, \left( \frac{2(X_t - X_{t+1})}{X_{t+1} + X_t} \right) \right)$$

$$D_{t,\bullet} = \sum_{m=1}^{12} \max \left( 0, \left( \frac{2(X_{t,m} - X_{t,m+1})}{X_{t,m+1} + X_{t,m}} \right) \right).$$

The total entry rate for workers is given by:

$$ER_t = \left( \frac{2 \sum_{m=1}^{12} E_{t,m}}{X_{t+1} + X_t} \right)$$

where  $E_{t,m}$  is the number of entries during month  $m$  of year  $t$ . The entry rate excluding within year entry is given by:

$$ER_t^* = \left( \frac{2 \left( \sum_{m=1}^{12} E_{t,m} - S_t^S \right)}{X_{t+1} + X_t} \right)$$

where

$$S_t^S = \sum_{m=1}^{12} S_{t,m} \times \mathbb{I}[sen_{t,m} \leq m]$$

and  $sen_{t,m}$  is the average seniority of exiting short term contract workers in month  $m$  of year  $t$  and  $I[.]$  is the indicator function for the condition  $[.]$ . Notice that we only have data concerning the average seniority of these workers and not the individual seniority of the short term contract workers who leave. Nevertheless, this measure effectively excludes entry of workers who were hired and terminated within the same calendar year. The total exit rate is given by:

$$SR_t = \left( \frac{2 \sum_{m=1}^{12} S_{t,m}}{X_{t+1} + X_t} \right)$$

where  $S_{t,m}$  is the sum of all terminations in month  $m$  of year  $t$ . The exit rate excluding within year exit is:

$$SR_t^* = \left( \frac{2S_t^L}{X_{t+1} + X_t} \right)$$

where

$$S_t^L = \sum_{m=1}^{12} S_{t,m} \times I[sen_{t,m} > m].$$

Once again, this measure excludes the exits of short term contract workers who were hired and terminated entirely within one calendar year.

#### 4. Results

Table 1 reports summary statistics for the rates of job creation and destruction and for the rates of entry and exit of workers, calculated on an annual basis. (All tables appear at the end of the text.) The table shows these flows for establishments that experienced employment growth, decline and stability between the beginning and the end of each calendar year from 1987 to 1990. For each group of establishments, panel A displays results weighted by the sample *ex post* weights (representative of establishments) whereas panel B reports results weighted by the product of these *ex post* weights and average employment over the year (representative of

workers). The measures of central tendency differ hardly at all; however, the dispersion is much greater in panel B.

Consider first the column “Year-to-Year Creation Rate” for those establishments with increasing employment during year  $t$ . On average, such establishments created 7.556 jobs per 100 workers. In order to compare the job creation rate with employment flow statistics, we use entry and exit rates that eliminate all within-year entry and exit. Thus the “Entry Rate (no within year entry or exit)” measure in the fourth column, which only counts accessions in a given year for workers who are still in the establishment at the end of the same year, is the appropriate employment flow for our comparisons. Similarly, the exit rate in column 5, “Exit Rate (no within year entry/exit)” counts only those separations within a given year for workers that entered the establishment before the beginning of this same year. These appropriate employment flow rates (columns 4 and 5) are, respectively, three times and two times larger than the year to year job creation rate. Hence, eliminating churning, the annual creation of one job entails three hirings and two separations. The equivalent numbers for the establishments with decreasing employment in year  $t$  are, respectively, one accession and two separations for each destroyed job in a given year.

For all establishments, we also computed the “Year-Aggregated Monthly Creation and Destruction Rates” (columns 2 and 7, respectively) by aggregating, for a given establishment over a given year, the monthly creation rates when the monthly employment increased and the monthly destruction rates when the monthly employment decreased. For the growing establishments, the average increase of 7.556 jobs per 100 workers during year  $t$  is associated with a within-year creation of 17.386 jobs per 100 workers and a within-year destruction of 9.944 jobs per 100 workers. These measures should be compared to the total entry and exit rates in a given year (columns 3 and 6, respectively). The total entry rate is approximately twice the year-aggregated monthly creation rate and the total exit rate is three times the year-aggregated monthly destruction rate. These different measures demonstrate the intensity of accessions, separations, and employment movements for those plants that increase employment in a given year. For those establishments at which employment decreases, these ratios are reversed.

Surprisingly, those establishments with stable employment in a given year are also very active. For instance, the monthly creation rate for stable establishments is slightly larger than the one for shrinking establishments and their monthly destruction rate is equal to the one for growing establishment. Finally, their entry and exit rates (with no within year entry/exit) lie between those for the growing and shrinking establishments. However, their total exit rate is smaller. Stable establishments are not inert.

If we compare entry rates (both measures) of growing and shrinking establishments, on the one hand, and exit rates (both measures) of growing and shrinking establishments on the other, the latter are roughly equal for the two groups of establishments and the former are much larger for those establishments with growing employment in a given year. *Hence, establishments shrinking in a given year reduce employment by reducing entry, and not by increasing separations.* This feature will be found repeatedly in our analysis. We note that this feature of the French data is consistent with the findings of Anderson and Meyer (1994), using U.S. UI data, as well as those of Albæk and Sørensen (1995) for Danish Manufacturing (both use matched employee-employer datasets).

Table A.1 in the Appendix shows that our results are essentially unchanged when we use the 3,022 enterprise dataset, which includes many establishments that have incomplete data. Hence, because of the better quality of the smaller dataset, which includes only 1,669 firms, we will restrict our analysis to the latter.

Table 2 shows the same analysis based on monthly data. The month to month creation rate for growing establishments implies that 3.004 jobs are created per 100 workers in each month. Creation of one job corresponds to 1.5 accessions and 0.5 separations for those establishments, approximately. Results for shrinking establishments are roughly comparable. Stable establishments also display non-negligible entry and exit activity. Each month one worker (per 100 workers) enters and one worker (per 100 workers) exits the stable establishments.

Table 3 reports the total entry and exit rates for our five skill-levels. These measures are computed as the number of entries (exits) in a given year in one skill-level divided by the average total employment in the same year. Because our measures of the skill-structure are only available

at the firm-level and at the beginning of each calendar year (using the ESE), there is no way to track the monthly stock of employees in each skill-level for each establishment. Even though our dataset includes both manufacturing and non-manufacturing establishments, more than a half of the movements come from blue-collar workers (skilled or unskilled). Furthermore, 80 to 90 percent of the movements come from the three lower-skill groups, which represent only 60 percent of the skill structure. For the growing establishments, the ratio of entry to exit is roughly constant across skill-levels with entries equal to 1.3 times exits. On the other hand, the entry-to-exit ratio displays more variability for the shrinking establishments. Entry of engineers, managers and professionals and entry of skilled blue-collar workers are much lower fractions of exits than are entries of other categories of workers. Although exit rates are comparable for growing and shrinking establishments for all skill-groups, entry rates differ significantly. The ratio of entry rates for growing establishments to entry rates for shrinking establishments goes from 1.5 for unskilled blue-collar workers and clerical workers to 2 for skilled blue-collar workers.

We discuss next the employment flows by type of contract. We have already seen that hiring accounts for much of the variability in employment movements for all types of establishments. We now show how the hiring variability is accomplished within French employment practices.

In France, employees may be hired on long-term contracts (*contrat à durée indéterminée* or indeterminate duration contract, CDI) or on short-term contracts (*contrat à durée déterminée* or determinate duration contract, CDD). Since 1982, employment contracts have all been long-term (CDI) unless the employee and job qualify for a fixed duration contract (CDD). Short term employment contracts existed prior to the legal changes in 1982; however, designation of a contract type was less important because the CDI were not the default contracts. As defined in the text of the law (Article L.122), a CDD cannot be used to fill a job that would exist under normal and permanent business conditions for a given firm. Hence, in principle, a CDD can only be signed for a temporary and precise task (replacement in case of absence, temporary or seasonal (positive) demand shock). Such contracts are also used for youth employment programs (see Bonnal, Fougère, Sérandon 1994). Furthermore, selection and testing of future permanent



(i.e. CDI) employees is allowed under such contracts. The contract can only be renewed once and its total length cannot exceed 18 months (24 months for youth employment programs). At the termination of the contract, the worker receives a 6 percent severance payment by law.

Table 4 reports total entry and exit rates by type of employment contract and by type of separation. For all groups of establishments, short-term contracts (CDD) are, by far, the most important type of entry into establishments (around 70 percent of all accessions). The share of CDD in total entries is even larger for those establishments with decreasing employment. Accession on a long-term contract is more frequent at those establishments with increasing employment. More than half of total exits come from the end of short-term contracts. A third come from quits. For these two types of separations, the exit rates are larger for growing establishments than for shrinking establishments. Quits are a “good-times” phenomenon as a large portion of CDD hiring (and therefore exits) come from short-term adaptation to positive demand shocks, as we show below. For those shrinking establishments, retirement is important. However, surprisingly, terminations in those establishments do not increase by a large amount when compared to growing establishments. Finally, for shrinking establishments, almost one worker per 100 is transferred between two establishments of the same firm, even though we do not have many multi-establishment enterprises in the 1,609 firm sample.

Table 5 reports accessions and separations for manufacturing industries on one side and service industries on the other. As expected, employment turnover is larger for the service industries. This is particularly notable when comparing entry rates for increasing and shrinking establishments. The entry rate (excluding within year entry and exit) at growing establishments is 1.4 times larger in the service industries. This rate is twice as large for those establishments in service industries with decreasing employment, again as compared to manufacturing establishments. Within both sectors, the exit rates of the growing and shrinking establishments are very similar. In manufacturing industries, the entry rate (excluding within year entry and exit) of growing establishments is three times that of shrinking establishments. Finally, reflecting the better economic conditions in service industries, the destruction rate is lower than in manufacturing.

Table 6 reports descriptive statistics on hiring on CDI. The first line reports the mean and standard deviation followed by various quantiles of the share of CDI accessions among all accessions (excluding transfers). Notice that 32.7 percent of accessions result from long-term contract hiring, however, the distribution is highly skewed. The median is 5.3 percent and the third quartile is 66.7 percent. Some establishments never hire employees on CDIs while others hire most of their workers on long-term contracts. The four following lines show the time-variation of this distribution. To establish a frame of reference, we note that the real GDP growth rates over our period of analysis were: 1.9 percent (1985), 2.5, 2.3, 4.2, 3.9, and 2.8 (1990) (INSEE 1991). The year 1987 is a trough in the business cycle while 1988 and 1989 are peaks. Clearly, hires on long-term contract are procyclical but slightly out of phase. The entire 1990 distribution is shifted to the right of the 1987 distribution.

Table 7 reports the distribution of three proportions: “no entry and no exit”, “entry or exit” (but not both), and “simultaneous entry and exit”. Each proportion is computed for each establishment as the ratio of the number of months with no entry and no exit (entry or exit, entry and exit, respectively) to the total number of months the establishment appears in the sample. Establishments have accessions or separations almost every month, as shown by the distribution in the first line. A majority of our 2,009 establishments hire or terminate workers 92 percent of all months (see the median entry). Notice, however, that in comparison with the other lines of the table, the “no entry and no exit” distribution is the most skewed of the three. Thus, employment adjustments are not made in all establishments in a similar fashion. In some, adjustments are continuous and smooth, in others adjustments are more lumpy. Finally, most of the time, there is simultaneous entry and exit. To investigate this last issue, Table 8 reports statistics on simultaneous (i.e. the same month) hiring and separation for the same skill-level conditional on the absence of quits.

First, we calculate for each establishment the empirical probability of having separations but no quits in a given skill-level and month. Next, we compute the probability of having a simultaneous hire in the same month in the same establishment, and in the same skill-level. We allow for quits in this calculation in the following case: when there are  $n$  quits in the

establishment in a given month and skill-level along with other types of separations, the numerator includes those establishment months where the number of hires is at least  $n+1$ . The probability of simultaneous entry and exit is a decreasing function of the employee's skill-level-- 7.6 percent for engineers, professionals, and managers and 23.9 percent for the unskilled blue-collar workers. These statistics demonstrate that matching may be an important issue on the French labor market, in particular for those skill-levels with less education and, therefore, little signal given by schooling.

To further investigate the extent to which short-term contracts are used as a sorting or matching device by employers and employees, we computed the proportion of all CDD entries less all CDD exits divided by all CDD entries for each establishment, which is interpreted as a flow-through rate for CDD employees. When this statistic is zero, the CDD is purely short term employment. When it is one, the CDD is purely a port of entry for permanent employment. The mean of this statistic is 36.8 percent and the distribution is reasonably symmetric. We interpret this result to mean that about one-third of all short-term hires result in a longer-term employment match. This calculation was not adjusted for within year entry and exit and is, therefore, a lower bound on the extent to which CDD employment becomes long-term.

The last four tables decompose our entry and exit measures into cyclical and seasonal components using an analysis of variance format with a full set of establishment effects included. Thus, the reported coefficients represent "within establishment" temporal variation. Table 9 reports results for the monthly entry rate and monthly exit rates (total, and rates with no within-year entry and exit). The total monthly entry rate is procyclical, out of phase by about one year. The exit rate (either measure) is also procyclical with greater amplitude and in the same phase as the entry rate. Second, all three rates display strong seasonal patterns. Most entries occur between June and October, even though January also has a large positive coefficient. Most exits occur during the summer and in December. Summer exits are mostly workers with low tenure, as a comparison of the total and "no within-year entry/exit" results shows. However, September and January remain peak months for exits even after we eliminate within year movements.

Hence, we see that most long-term movements are occur at the beginning of the calendar year and the school/university year.

In Table 10 we analyze the cyclical and seasonal components of entry and exit by type of employment contract (for entries) and type of termination (for the exits). Entry on long-term contract is procyclical with about a one year lag. Entry on short-term contract is also procyclical with greater magnitude and in-phase. Quits are procyclical, have greater magnitude, and lag, again, by about one year. End of short-term contracts are procyclical and right in phase. Retirements are procyclical, have low magnitude, and are in-phase. Finally, terminations are procyclical, have large magnitude and are out-of-phase by about one year. Entry on long-term contracts occurs primarily in January and September. Short-term contract entry is primarily in June and July. Quits occur primarily in June and September. Short-term contract terminations occur primarily in August. Retirements and terminations happen at the end of the calendar year. These results are fully consistent with an employment adjustment process in which entry rates vary procyclically while exit rates, which are also procyclical are of much lower magnitudes (except for quits). Hence, the exits do not appear to be the main tool for employment adjustments. Rather, the establishments appear to manipulate entry rates (short-term and long-term contracts), which, as we show here and in other tables, have much greater variability than the exit rates.

In Table 11 we report the same style analysis of variance as in Tables 9 and 10 for the average seniority of exits. First, we see that the seniority of quits display little cyclical pattern, whereas the seniority at the end of short term contracts is strongly counter-cyclical. In bad times (1987), establishments tend to separate more of the workers hired on short-term contracts, rather than extend an offer of a long-term contract, thus raising the average seniority of these separations. Hence, these short-term contracts are used to adapt firms' employment to demand shocks. Once more, seasonal patterns are strong for the seniority measures. Quits and end of CDD (no within year entry/exit) of more senior workers occur in December.

Table 12 reports our analysis of monthly entry and exit rates by skill-levels. Entries for all skill-levels except unskilled blue-collar workers are procyclical with about a one year lag.

Unskilled blue-collar workers are counter-cyclical in both entry and exit. In terms of seasonal patterns, the less-skilled workers have strong summer seasonals in both entry and exit. On the contrary, highly skilled workers (technicians, or engineers and professionals) enter either in January or September and leave in December.

Table 13 shows the promotion rates and a statistical decomposition of employment change into entry, exit, promotion and error for each of the three aggregated skill levels in each of the years. These rates were computed as the percentage of total average employment in each year, averaged over our establishment sample, weighted by the ex post weights. The statistics can all be interpreted as in the following example. Consider skilled workers in 1987, the rate of employment change over the year was 0.233 percent, which equals 0.108 percent of excess entries over exits, plus 1.227 percent promotions from unskilled workers less 0.636 percent promotions to technicians, etc., plus -0.466 percent calculation error. Clearly, the nature of our statistical sources does not permit an exact calculation of the components of employment change. We have the most confidence in the employment rate of change because we were able to verify employment stocks from several sources. We also believe that the entry and exit rates are quite accurate. It is, therefore, interesting to note that our estimated promotion rates are, in general, much larger than the error rates, which suggests that even though we had to impute these rates from matched data sources with multiple measurements, there is reason to believe that we have correct magnitudes. Thus, employment is growing in our highest skill category exclusively because promotions outnumber the losses from excess exits by about ten to one. Employment is growing in our middle skill category because of excess entry but also, and more importantly, because promotions into the category outweigh promotions out of the category by more than two to one. Finally, employment is growing in the last category, where, because the error is larger relative to the other rates, we cannot say with reliability that excess entry outweighs promotions to higher skill categories although in an accounting sense that must be the case. The magnitude of our promotion results are quite similar to those of Hamermesh, Hassink and van Ours (1996) for Dutch firms where the data are directly reported.

## 5. Conclusions

Our empirical analyses distinguish between flows of workers, directly measured, and job creation and destruction, again, directly measured. We used a representative sample of all French establishments for 1987 to 1990 (with more than 50 employees). Our most important findings are that (1) annual job creation can be characterized as hiring three persons and separating two for each job created in a given year; (2) annual job destruction can be characterized as hiring one person and separating two for each job destroyed in a given year; (3) two-thirds of all hiring are short term contracts and more than half of all separations are due to the end of these short term contracts; (4) when an establishment is shrinking the adjustment is made by reducing entry (short and long contracts, and transfers) and not changing the separation rates; (5) for the highest skill groups ten percent of months with firm-initiated exits also have new hiring in the same skill group and for the lowest skill groups 25% of the months with firm-initiated separations also have new hiring in that skill group; (6) approximately one-third of all short term employment contracts are converted to long-term contracts at their termination; (7) most worker flows are procyclical; (8) employment adjustment occurs primarily through changes in the entry rates (often of short-term contract workers) and not through the exit rates (except for quits); and (9) the rate of internal promotion into higher skilled positions is about three times the size of net employment changes inside the job category.

We have considered only the movement of workers and not their compensation. To complement our analysis, one should consider the wage patterns for entering and exiting workers and the production patterns of the employing establishments. The questions arise in classical labor demand models and are the next stage of our research program.

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**Table 1**  
**Rates of Creation/Destruction of Jobs and Entry/Exit of Workers**  
**by Establishment Employment Growth Categories per 100 Employees**

Employment Growth Category		Year to	Year-	Total Entry	Entry Rate	Exit Rate	Total Exit	Year-	Year to Year
		Year	Aggregated		(no within	(no within		Aggregated	
		Creation	Monthly	Rate	year	year	Rate	Monthly	Destruction
		Rate	Creation Rate		entry/exit)	entry/exit)		Rate	Rate
Establishments with increasing employment in year t (all years) (N=3,465)	A	7.556 (48.941)	17.386 (78.534)	37.226 (201.390)	20.587 (102.010)	13.652 (79.803)	30.291 (187.640)	9.944 (61.441)	-
	B	7.075 (509.49)	16.074 (842.54)	35.490 (2187.70)	19.527 (1107.20)	12.957 (868.26)	28.921 (2037.40)	9.078 (660.79)	-
Establishments with decreasing employment in year t (all years) (N=3,179)	A	-	8.051 (52.173)	22.725 (170.880)	8.594 (71.770)	15.675 (83.454)	29.805 (178.530)	14.983 (80.582)	6.902 (53.200)
	B	-	7.275 (563.18)	21.308 (1821.60)	7.880 (767.45)	14.397 (891.10)	27.826 (1902.90)	13.641 (786.84)	6.356 (506.350)
Establishments with stable employment in year t (all years) (N=371)	A	-	9.866 (51.478)	22.695 (138.560)	11.755 (77.832)	12.126 (78.771)	23.066 (140.930)	10.095 (52.919)	-
	B	-	9.847 (483.84)	23.462 (1368.20)	11.383 (730.30)	11.730 (723.49)	23.810 (1383.90)	10.017 (494.67)	-

Sources: DMMO, 1987-1990.

Notes: Subpanel A is weighted by the ex post weights. Subpanel B is weighted by the product of the ex post weight and average employment in year t. Total entry (exit, resp.) includes all entries (exits). A worker who enters and exits within the same year is eliminated from the entry (exit) rate labeled "no within year entry/exit". Year to year creation (destruction) is calculated for the change in employment between the beginning and end of each year. The monthly creation (destruction) rate is aggregated within each year and establishment to give the year-aggregated monthly creation (destruction) rate.



**Table 2**  
**Monthly Rates of Creation/Destruction of Jobs and Entry/Exit of**  
**Workers by Establishment Employment Growth Categories**

Employment Growth Category	Month to Month Creation Rate	Monthly Entry Rate	Monthly Exit Rate	Month to Month Destruction Rate
Establishments with Increasing employment in month t (all years) (N=30,570)	3.004 (22.500)	4.647 (30.418)	1.713 (16.797)	- -
Establishments with Decreasing employment in month t (all years) (N=32,414)	- -	1.413 (16.135)	4.256 (31.098)	2.844 (23.493)
Establishments with Stable employment in month t (all years) (N=20,810)	- -	0.986 (13.704)	1.006 (13.885)	- -
Sources: DMMO, 1987-1990; weighted by ex post weights.				

**Table 3**  
**Rates of Entry/Exit of Workers**  
**by Establishment Employment Growth Categories and Skill Level**

Employment Growth Category		Engineers, Professionals, and Managers	Technicians and Supervisors	Clerical Workers	Skilled Blue Collar Workers	Unskilled Blue Collar Workers	Total
Establishments with Increasing employment in year t (all years) (N=3,465)	Entry	1.416 (24.649)	2.606 (35.722)	9.421 (125.230)	6.840 (80.365)	12.637 (146.430)	37.226 (201.390)
	Exit	1.115 (19.552)	1.998 (29.379)	7.821 (110.490)	5.310 (62.952)	10.209 (130.220)	30.291 (187.640)
Establishments with Decreasing employment in year t (all years) (N=3,179)	Entry	0.823 (12.662)	1.636 (24.023)	6.074 (108.220)	3.416 (40.814)	8.239 (97.503)	22.725 (170.880)
	Exit	1.450 (19.673)	2.332 (28.634)	7.187 (114.700)	5.568 (58.460)	9.864 (104.240)	29.805 (178.530)
Establishments with Stable employment in year t (all years) (N=371)	Entry	0.868 (14.538)	2.482 (36.141)	6.630 (90.266)	4.311 (53.397)	6.189 (74.669)	22.695 (138.560)
	Exit	0.977 (15.931)	2.615 (37.891)	6.444 (90.216)	4.557 (52.656)	6.151 (74.880)	23.066 (140.830)

Sources: DMMO, 1987-1990; weighted by ex post weights.

Notes: Totals of the five skill groups may differ from the total shown because some movements have missing skill level.

**Table 4**  
**Rates of Entry/Exit of Workers by Employment Growth Category and**  
**Type of Employment Contract or Separation**

Employment Growth Category	Hired into Long Term Contract	Hired into Short Term Contract	Transfers in	Total Entry	Quits	End of Short Term Contract	Retirement	Terminations	Transfers out	Total Exits
Establishments with Increasing employment in year t (all years) (N=3,465)	9.829 (83.357)	26.949 (187.610)	0.448 (17.117)	37.226 (201.390)	9.590 (62.151)	17.877 (158.290)	0.599 (6.850)	1.934 (21.422)	0.290 (8.072)	30.291 (187.640)
Establishments with Decreasing employment in year t (all years) (N=3,179)	5.095 (48.086)	17.432 (160.530)	0.198 (5.868)	22.725 (170.880)	8.844 (53.808)	16.227 (153.950)	1.228 (12.735)	2.671 (31.023)	0.835 (26.876)	29.805 (178.530)
Establishments with Stable employment in year t (all years) (N=371)	7.096 (61.918)	15.494 (128.570)	0.106 (5.242)	22.695 (138.560)	8.455 (65.124)	12.054 (114.050)	0.768 (9.594)	1.559 (13.593)	0.230 (7.914)	23.066 (140.930)

Sources: DMMO, 1987-1990; weighted by ex post weights.

**Table 5**  
**Rates of Creation/Destruction of Jobs and Entry/Exit of Workers**  
**by Growth Categories and Industry per 100 Employees**

Establishment Growth Category	Manufacturing Industries				Service Industries			
	Year to Year Creation Rate	Entry Rate (no within year entry/exit)	Exit Rate (no within year entry/exit)	Year to Year Destruction Rate	Year to Year Creation Rate	Entry Rate (no within year entry/exit)	Exit Rate (no within year entry/exit)	Year to Year Destruction Rate
Establishments with increasing employment in year t, all years MI: (N=2,518) SI: (N=947)	7.535 (39.348)	17.862 (70.765)	10.725 (51.107)	-	7.574 (68.197)	22.926 (154.020)	16.162 (123.040)	
Establishments with decreasing employment in year t, all years MI: (N=2,567) SI: (N=612)	-	5.612 (46.604)	13.033 (58.520)	7.246 (48.450)	-	12.201 (126.650)	18.868 (167.020)	6.485 (69.529)
Establishments with stable employment in year t, all years MI: (N=275) SI: (N=96)	-	9.688 (59.229)	10.172 (59.171)	-	-	13.882 (112.070)	16.135 (115.110)	-

Sources: DMMO, 1987-1990.

Notes: Statistics are weighted by the ex post weights. A worker who enters and exits within the same year is eliminated from the entry (exit) rate labeled "no within year entry/exit". Year to year creation (destruction) is calculated for the change in employment between the beginning and end of each year.

<b>Table 6</b>					
<b>Long-term Hiring as a Proportion of Long-term and Short-term Contracts, Distribution across Establishments, 1987-1990</b>					
	Mean (Std)	First Quartile	Median	Third Quartile	90th Percentile
Monthly analysis, all years (N=55,083)	0.327 (2.691)	0.000	0.053	0.667	1.000
Monthly analysis, 1987 (N=11,918)	0.300 (2.644)	0.000	0.000	0.600	1.000
Monthly analysis, 1988 (N=13,275)	0.301 (2.640)	0.000	0.000	0.556	1.000
Monthly analysis, 1989 (N=14,688)	0.333 (2.671)	0.000	0.059	0.667	1.000
Monthly analysis, 1990 (N=15,202)	0.365 (2.771)	0.000	0.154	0.750	1.000
Source: DMMO					
Notes: Weighted by ex post weights.					

**Table 7**  
**Analysis of Simultaneous Entry and Exit as a Proportion of**  
**Months in Sample, Distribution across Establishments, All Years**

	Mean (Std)	First Quartile	Median	Third Quartile	90th Percentile
<u>Number of months with no entry and no exit</u> Number of months in the sample	0.152 (0.175)	0.021	0.083	0.250	0.396
<u>Number of months with entry or exit, but not both</u> Number of months in the sample	0.310 (0.174)	0.167	0.333	0.438	0.521
<u>Number of months with entry and exit</u> Number of months in the sample	0.538 (0.290)	0.292	0.528	0.792	0.938

Source: DMMO

Notes: Each proportion is computed by establishment. The number of establishments is 2,009 and the number of observations is 83,794.

<b>Table 8</b>			
<b>Proportion of Simultaneous Entry and Exit in the Skill Level and Month, Average across Establishments</b>			
	Months with Simultaneous Entry and Exit	Months at Risk	Proportion of Simultaneous Entry and Exit
Engineers, Managers	0.9	11.8	0.076
Technicians	1.8	18.8	0.096
Clerks	6.8	32.5	0.209
Skilled blue-collar	4.0	31.3	0.128
Unskilled blue-collar	9.0	37.6	0.239

Source: DMMO

Note: All calculations in this table are conditional on months in which there are exits but no quits or exits and more entries than quits, by skill level.

**Table 9**  
**Estimated Cyclical and Seasonal Components of Entry and Exit Rates**  
**Estimated by Least Squares from Monthly Establishment Data**

	Total monthly entry rate		Total monthly exit rate		Total monthly exit rate (no within year entry/exit)	
	Coefficient	Stan. Error	Coefficient	Stan. Error	Coefficient	Stan. Error
<b>Year effects</b>						
1987	-0.0032	0.0003	-0.0037	0.0003	-0.0037	0.0002
1988	-0.0008	0.0003	-0.0020	0.0003	-0.0025	0.0002
1989	0.0007	0.0003	0.0001	0.0003	-0.0004	0.0002
1990	reference		reference		reference	
<b>Month effects</b>						
January	0.0068	0.0005	-0.0076	0.0005	0.0016	0.0003
February	0.0047	0.0005	-0.0100	0.0005	-0.0007	0.0003
March	0.0034	0.0005	-0.0078	0.0005	0.0003	0.0003
April	0.0047	0.0005	-0.0089	0.0005	-0.0020	0.0003
May	0.0036	0.0005	-0.0115	0.0005	-0.0030	0.0003
June	0.0137	0.0005	-0.0073	0.0005	-0.0002	0.0003
July	0.0290	0.0005	0.0045	0.0005	-0.0012	0.0003
August	0.0073	0.0005	0.0107	0.0005	-0.0026	0.0003
September	0.0112	0.0005	0.0069	0.0005	0.0012	0.0003
October	0.0069	0.0005	-0.0045	0.0005	-0.0012	0.0003
November	0.0018	0.0005	-0.0091	0.0005	-0.0035	0.0003
December	reference		reference		reference	

Source: Authors' calculations based on the DMMO.

Notes: Each regression equation also contains a complete set of establishment effects.



**Table 10**  
**Estimated Cyclical and Seasonal Components of Entry and Exit Rates**  
**Estimated by Least Squares from Monthly Establishment Data, by Type**

	Entry on CDI		Entry on CDD		Quits		End of CDD		Retirement		Terminations	
	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.
Year effects												
1987	-0.00202	0.00015	-0.00129	0.00028	-0.00283	0.00014	0.00032	0.00026	-0.00006	0.00004	-0.00102	0.00008
1988	-0.00109	0.00014	0.00030	0.00027	-0.00180	0.00013	0.00073	0.00026	0.00011	0.00004	-0.00095	0.00008
1989	-0.00023	0.00014	0.00092	0.00027	-0.00047	0.00013	0.00058	0.00025	0.00009	0.00004	-0.00009	0.00008
1990	reference		reference		reference		reference		reference		reference	
Month effects												
January	0.00375	0.00024	0.00225	0.00046	-0.00066	0.00022	-0.00561	0.00043	-0.00072	0.00007	-0.00047	0.00013
February	0.00187	0.00024	0.00282	0.00046	-0.00082	0.00022	-0.00732	0.00043	-0.00102	0.00007	-0.00036	0.00013
March	0.00114	0.00024	0.00222	0.00046	0.00058	0.00022	-0.00692	0.00043	-0.00081	0.00007	-0.00014	0.00013
April	0.00193	0.00024	0.00267	0.00046	-0.00060	0.00022	-0.00646	0.00043	-0.00109	0.00007	-0.00024	0.00013
May	0.00119	0.00024	0.00232	0.00046	-0.00119	0.00023	-0.00821	0.00043	-0.00104	0.00007	-0.00040	0.00013
June	0.00133	0.00024	0.01247	0.00046	0.00095	0.00022	-0.00673	0.00043	-0.00059	0.00007	-0.00024	0.00013
July	0.00049	0.00024	0.02833	0.00046	0.00052	0.00022	0.00590	0.00043	-0.00086	0.00007	-0.00036	0.00013
August	-0.00062	0.00024	0.00802	0.00046	-0.00015	0.00023	0.01341	0.00043	-0.00109	0.00007	-0.00075	0.00013
September	0.00352	0.00024	0.00768	0.00046	0.00182	0.00022	0.00603	0.00043	-0.00057	0.00007	-0.00017	0.00013
October	0.00242	0.00024	0.00443	0.00046	0.00072	0.00022	-0.00344	0.00043	-0.00108	0.00007	-0.00014	0.00013
November	0.00090	0.00024	0.00097	0.00046	-0.00119	0.00023	-0.00579	0.00043	-0.00120	0.00007	-0.00030	0.00013
December	reference		reference		reference		reference		reference		reference	

Source: Authors' calculations based on the DMMO.

Notes: Each regression equation also contains a complete set of establishment effects.

**Table 11**  
**Estimated Cyclical and Seasonal Components of Seniority at Exit**  
**Estimated by Least Squares from Monthly Establishment Data**

	Seniority of quits		All CDD exits Seniority of CDD at exit		No within year entry/exit Seniority of CDD at exit	
	Coefficient	Stan. Error	Coefficient	Stan. Error	Coefficient	Stan. Error
<b>Year effects</b>						
1987	0.611	1.335	9.423	0.732	17.911	2.113
1988	-0.214	1.242	6.433	0.699	13.869	2.039
1989	-1.708	1.155	-0.586	0.660	-1.040	2.002
1990	reference		reference		reference	
<b>Month effects</b>						
January	-6.098	2.046	0.759	1.166	-33.781	4.007
February	-6.809	2.066	4.273	1.190	-26.170	4.085
March	-7.444	2.026	4.014	1.168	-26.202	4.165
April	-11.199	2.054	2.457	1.186	-21.247	4.376
May	-9.744	2.032	3.084	1.191	-20.174	4.416
June	-13.375	1.977	4.237	1.181	-14.380	4.483
July	-10.930	2.013	-2.181	1.072	-8.376	4.774
August	-10.194	2.050	-2.775	1.028	-19.443	5.000
September	-10.761	1.970	-0.986	1.034	-6.368	4.834
October	-9.006	1.983	-0.180	1.104	-9.617	5.039
November	-9.628	2.037	0.270	1.120	-8.830	5.058
December	reference		reference		reference	
Mean	47.848		10.703		28.672	

Source: Authors' calculations based on the DMMO.

Notes: Each regression equation also contains a complete set of establishment effects.

**Table 12**  
**Estimated Cyclical and Seasonal Components of Entry and Exit Rates**  
**Estimated by Least Squares from Monthly Establishment Data, by Skill Levels**

	Engineers, Managers and Professionals				Technicians and Supervisors			
	Entry		Exit		Entry		Exit	
	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.
<b>Year effects</b>								
1987	-0.00026	0.00004	-0.00040	0.00005	-0.00157	0.00006	-0.00166	0.00006
1988	-0.00021	0.00004	-0.00031	0.00005	-0.00146	0.00006	-0.00154	0.00006
1989	0.00000	0.00004	-0.00008	0.00005	0.00012	0.00006	0.00009	0.00006
1990	reference		reference		reference		reference	
<b>Month effects</b>								
January	0.00069	0.00007	-0.00030	0.00008	0.00098	0.00011	-0.00039	0.00010
February	0.00005	0.00007	-0.00069	0.00008	0.00048	0.00011	-0.00052	0.00010
March	-0.00003	0.00007	-0.00026	0.00008	0.00058	0.00011	-0.00029	0.00010
April	0.00012	0.00007	-0.00052	0.00008	0.00026	0.00011	-0.00046	0.00010
May	0.00001	0.00007	-0.00077	0.00008	0.00031	0.00011	-0.00043	0.00010
June	-0.00003	0.00007	-0.00042	0.00008	0.00036	0.00011	-0.00024	0.00010
July	0.00009	0.00007	-0.00070	0.00008	0.00072	0.00011	-0.00028	0.00010
August	-0.00015	0.00007	-0.00045	0.00008	-0.00008	0.00011	-0.00044	0.00010
September	0.00036	0.00007	-0.00037	0.00008	0.00137	0.00011	0.00006	0.00010
October	0.00008	0.00007	-0.00064	0.00008	0.00098	0.00011	-0.00021	0.00010
November	-0.00008	0.00007	-0.00087	0.00008	0.00056	0.00011	-0.00059	0.00010
December	reference		reference		reference		reference	

(continued)

**Table 12 (continued)**  
**Estimated Cyclical and Seasonal Components of Entry and Exit Rates**  
**Estimated by Least Squares from Monthly Establishment Data, by Skill Levels**

	Clerical Workers				Skilled Blue Collar Workers				Unskilled Blue Collar Workers			
	Entry		Exit		Entry		Exit		Entry		Exit	
	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.	Coef.	Std. Err.
<b>Year effects</b>												
1987	-0.00462	0.00016	-0.00460	0.00016	-0.00199	0.00012	-0.00223	0.00014	0.00334	0.00021	0.00335	0.00021
1988	-0.00477	0.00016	-0.00466	0.00015	-0.00159	0.00012	-0.00199	0.00014	0.00435	0.00021	0.00382	0.00020
1989	-0.00057	0.00016	-0.00038	0.00015	0.00068	0.00011	0.00006	0.00014	0.00029	0.00021	0.00015	0.00020
1990	reference		reference		reference		reference		reference		reference	
<b>Month effects</b>												
January	0.00019	0.00027	-0.00107	0.00026	0.00249	0.00019	-0.00075	0.00023	0.00185	0.00035	-0.00397	0.00034
February	0.00114	0.00027	-0.00214	0.00026	0.00157	0.00019	-0.00102	0.00023	0.00110	0.00035	-0.00437	0.00034
March	-0.00008	0.00027	-0.00202	0.00026	0.00166	0.00019	-0.00031	0.00023	0.00071	0.00035	-0.00368	0.00034
April	0.00058	0.00027	-0.00160	0.00026	0.00216	0.00019	-0.00107	0.00023	0.00103	0.00035	-0.00394	0.00034
May	0.00004	0.00027	-0.00267	0.00026	0.00193	0.00019	-0.00149	0.00023	0.00093	0.00035	-0.00446	0.00034
June	0.00356	0.00027	-0.00189	0.00026	0.00259	0.00019	-0.00044	0.00023	0.00581	0.00035	-0.00333	0.00034
July	0.00720	0.00027	0.00020	0.00026	0.00414	0.00019	0.00102	0.00023	0.01421	0.00035	0.00402	0.00034
August	0.00081	0.00027	0.00309	0.00026	0.00121	0.00019	0.00069	0.00023	0.00478	0.00035	0.00730	0.00034
September	0.00091	0.00027	0.00401	0.00026	0.00310	0.00019	0.00119	0.00023	0.00440	0.00035	0.00191	0.00034
October	0.00099	0.00027	-0.00089	0.00026	0.00186	0.00019	-0.00040	0.00023	0.00196	0.00035	-0.00209	0.00034
November	-0.00017	0.00027	-0.00202	0.00026	0.00080	0.00019	-0.00108	0.00023	0.00046	0.00035	-0.00348	0.00034
December	reference		reference		reference		reference		reference		reference	

Source: Authors' calculations from the DMMO.

Notes: Each regression equation also contains a complete set of establishment effects.

**Table 13**  
**Employment Changes Decomposed into Entry, Promotion, Exit and Error Rates**  
**Percent of Average Total Employment, by Skill Levels and Year**

Skill Category	Year	Employment Rate of Change		Entry minus Exit	Promotions (Entry)	Promotions (Exit)	Remainder (Measurement Error)
Technicians, Managers, Engineers, Professionals	1987 (N=1,440)	0.252	=	-0.111	0.636		-0.273
	1988 (N=1,468)	0.480	=	-0.069	0.910		-0.362
	1989 (N=1,529)	0.187	=	-0.069	0.598		-0.341
	1990 (N=1,615)	0.222	=	-0.126	0.621		-0.272
	1987 (N=1,440)	0.233	=	0.108	1.227	-0.636	-0.466
Skilled Workers	1988 (N=1,468)	0.420	=	0.073	1.743	-0.910	-0.486
	1989 (N=1,529)	0.528	=	0.039	1.453	-0.598	-0.366
	1990 (N=1,615)	0.366	=	-0.017	1.398	-0.621	-0.394
	1987 (N=1,440)	0.044	=	0.225		-1.227	1.046
	1988 (N=1,468)	0.757	=	1.470		-1.743	1.030
Unskilled Workers	1989 (N=1,529)	1.051	=	1.238		-1.453	1.266
	1990 (N=1,615)	0.575	=	0.759		-1.398	1.215

Source: Authors' calculations based on the DMMO, ESE and BIC.

Notes: Weighted by ex post weights.

**Table A.1**  
**Rates of Creation/Destruction of Jobs and Entry/Exit of Workers**  
**by Establishment Employment Growth Categories per 100 Employees**

Employment Growth Category		Year to	Year-	Total Entry	Entry Rate	Exit Rate	Total Exit	Year-	Year to Year
		Year	Aggregated		(no within	(no within		Aggregated	
		Creation	Monthly	Rate	year	year	Rate	Monthly	Destruction
		Rate	Creation Rate		entry/exit)	entry/exit)		Destruction	Rate
Establishments with Increasing employment in year t (all years) (N=8,566)	A	8.086 (33.783)	18.049 (53.038)	39.644 (139.090)	21.963 (71.252)	14.189 (56.662)	31.871 (129.820)	10.277 (41.268)	-
	B	7.579 (382.03)	16.519 (597.27)	37.589 (1544.39)	20.745 (787.49)	13.172 (608.98)	30.016 (1429.80)	9.203 (447.08)	-
Establishments with Decreasing employment in year t (all years) (N=8,546)	A	-	8.573 (35.318)	24.805 (121.340)	10.179 (58.100)	16.723 (61.454)	31.349 (124.700)	15.644 (48.508)	7.377 (34.632)
	B	-	7.595 (386.74)	23.011 (1315.22)	9.276 (618.38)	14.927 (661.76)	28.662 (1351.22)	13.976 (517.36)	6.832 (404.810)
Establishments with Stable employment in year t (all years) (N=1,383)	A	-	7.294 (32.167)	23.307 (92.658)	11.981 (48.134)	12.140 (48.216)	23.466 (94.496)	7.731 (37.457)	-
	B	-	9.823 (240.44)	23.806 (919.02)	11.487 (454.76)	11.540 (444.10)	23.860 (926.91)	10.090 (257.30)	-

Sources: DMMO, 1987-1990, extended to 3,022 enterprises with 5,997 establishments.

Notes: Subpanel A is weighted by the ex post weights. Subpanel B is weighted by the product of the ex post weight and average employment in year t. Total entry (exit, resp.) includes all entries (exits). A worker who enters and exits within the same year is eliminated from the entry (exit) rate labeled "no within year entry/exit". Year to year creation (destruction) is calculated for the change in employment between the beginning and end of each year. The monthly creation (destruction) rate is aggregated within each year and establishment to give the year-aggregated monthly creation (destruction) rate.